



Budgeting User Acceptance Testing (UAT)

General Budget Workflow

- 1. Review the Read Instructions worksheet for timelines, budget contacts, and budget assumptions.
- 2. Complete the questions on the Complete Operating Plan tab.
- 3. Review the Summary worksheet to get a sense of where the budget currently stands.
- 4. Enter adjustment amounts on the Stat_Rev worksheet. Provide comments for any red flags (₱).
- 5. Enter adjustment amounts on the Expense worksheet. Provide comments for any red flags (P).
- 6. Update the payroll worksheet (JobCode, Staffing, Employee, etc.)
- 7. Input information for new initiatives on the Initiatives worksheet, if applicable.
- 8. Upload any notes on the Add Supporting Files tab.
- 9. Review the updated roll-ups on the Summary worksheet.

Sheet	Description
Read Instructions	Guide to completing Budget Workbooks plus support contact information.
Operating Plan	Strategic budget concern questionnaire: The story behind the numbers, this useful
	tool helps you keep your real-world priorities mind while working on budgets. It
	provides the reasons for any updates for reviewers.
Summary	Provides a high-level summary of the department budget, based upon the information
	from the rest of the workbook.
Stat_Rev	Statistics and revenue. Sheet is mostly pre-populated but may require some input for
	projections and next year budget.
Expense	Summary of expenses. Requires input for non-payroll expenses for projections and
	next year budget.
[Payroll]	Worksheet(s) for payroll expenses will be included for each of the payroll
(e.g. JobCode,	methodologies your department employs. Information entered here is rolled up into
Staffing, Employee)	the summary fields on the Expense worksheet.
Emp_List	List of department employees with key information for reference purpose.
Initiatives	Business plan layout that allows users to enter values for both approved and excluded
	initiatives. Only approved initiatives are included in the totals for the workbook.
Add Supporting Files	Users can upload notes and other supporting documents for reference.
Department History	Contains a history of departmental actuals going back to 1 st month of last fiscal year.
	Great resource when looking at monthly spreads.

Standard Budget Worksheets include:



Completing a Budget

-	F(FX113,FE113	EL113)													
			1												
pense															
00 - EMC Rad	iology - M	RI (JobCode)													
				FY 2019	Feb YTD	Mar-Jun	Manager	FY 2019	FY 2019	Global	%	Amt	FY 2020	FY 2020	
Acct	Dept			Budget	Actual	Projected	Input	Projected	/Unit	Adjust	Adjust	Adjust	/Unit	Budget	Budget Method
60900	27200	Salaries - Emp Incentive		0	0	(147)		(147)	(0.02)				(0.05)	(441)	JobCode
		Double Click to Insert New Salary													
			Total - Salaries	402,390	268,778	132,166	0	400,944	11/1	aita G		0	(63)	(577,864)	
									VVI	inte C	en				
		Benefits													5 6 65 F 5 5
61100	27200	Employee Annuity		8,273	5,445	2,677	0	8,122	0.02	3.0%			2.09%	(11,881)	Percent of Salaries
61200	27200	Medical Insurance		22,527	15,934	7,546		23,480	3,136.87	3.0%			3,183.96	21,796	Rate Per FTE
61220	27200	Group Term Life		604	404	199	0	602	0.00	0.0%			0.15%	(868)	Percent of Salaries
61230	27200	Disability Insurance		3,538	1,305	1,203		2,508	500.00				500.00	3,423	Rate Per FTE_Fixed
61300	27200	FICA - Social Security		31,999	19,363	11,761		31,124	3.27				3.42	31,558	FICA Per JobCode
61510	27200	Employee Benefits - PDO		6,036	(805)	1,982	0	1,177	0.02				1.50%	(8,668)	Percent of Salaries_FixedPc
		Double Click to Insert New Benefit							Blu	e Cell					0 0 1
			Total - Benefits	72,977	41,645	25,368	0	67,013	Did	cicci	-	0	4	35,360	Green Cell
		Supplies										· · · · ·			
62100	27200	Supplies - General		17,545	11,385	5,648	0	17,033	1.79	4.0%	0.0%	0	1.86	17,182	Variable
62130	27200	Supplies - Med Surg Nonbillable		7,045	4,638	2,301	0	6,939	0.73	2.5%	0.0%	0	0.75	6,899	Variable
62140	27200	Supplies - Med Surg Billable		135,472	89,195	44,247	0	133,442	14.01	2.5%	0.0%	0	14.36	132,671	Variable
62320	27200	Supplies - Food/Catering		1,490	954	479	0	1,433	0.15	4.0%	0.0%	0	0.16	1,490	Fixed-Even
		Double Click to Insert New Supplies													Fixed Even Calendar Davs
			Total - Supplies	161,551	106,172	52,675	0	158,847	16.68			0	17	158,242	Work Days
															History

Inputs – Cells are color coded as follows:

- White cells are protected
 - Values are either hard-coded, populated from the data based or calculated from other fields
 - End-user cannot modify
- Blue cells may be edited
 - Some may be pre-populated with a formula
 - You can change or overwrite the value
- Green cells contain drop-down list
 - o User can select from predefined options
 - User cannot modify the selections



Pre-Populated Budget Values

Much of a budget will be pre-populated with data. Sources for this data include:

- Drivers
 - Company-wide impacts pulled into each budget using formulas
 - \circ $\;$ Modifications made by those with GlobalDriverMgmt roles $\;$
- Historical Values
 - o Calculations dependent upon historical account balances
 - o Can only be affected by changing the budgeted increase over the prior year
- Input Monthly
 - Calculations designed to permit input of values or formula into each of the 12 months
 - Cells are blue
- Spreads
 - o Calculations automatically spread to the budge year but allow you to adjust the monthly spread
 - Cells may be blue permitting direct input or green permitting user to select from a defined picklist
- Other Sheets
 - Calculated totals from other sheets
 - Example: Payroll totals are pulled into the Expense tab Summary block

Red Flags

For certain values, the Administrator can set variance thresholds which, if exceeded, will cause a "red flag" icon (⁽⁾) to appear in Column W. During configuration, the Administrator can also choose to activate the red flag popup which requires the User to enter a comment into the comment field before they can save the plan file.

Stat_Rev Worksheet

Statistics

Most of the Stat_Rev worksheet is pre-populated by modifying historical data per the Global Drivers listed at the top of the page. Departmental statistics are computed using today's rate per Global Driver adjusted for next year's global prediction.



Statistics 27200 - EMC R	s and l adiology -	Revenue MRI (JobCode)														
Acct	De	pt	FY 2018 Actual	F	Y 2019 Budget	Feb YTD Actual	Mar-Jun Projected	Manager Input	FY 2019 Projected	FY 2019 /Unit	Global Adjust	% 2 Adjust	Amt Adjust	FY 2020 /Unit	FY 2020 Budget	Budget Method
Global Drivers		Total OR/ER/Clinic Vicite	242.0	113	227 355	160 300	79 507		230 807						222.611	Default Statistic
Key Department Stat	tistics	Total OPPENCIAL VISIts	246,0	//3	227,333	100,300	79,307		239,007						232,011	Delauri Statistic
110	2720	0 IP Procedures	3,4	127	3,512	2,286	1,134	0	3,420	0.01		0.0%	0	0.01	3,317	Per Total OP/ER/0
		Double Click to Insert New Key Statistic		140	3,861	4,000	2,024	0	0,104	0.00		0.0 10	ŭ	0.03	3,821	Per rotar orychyt
		Total Key Statistics	9,5	567	9,433	6,366	3,158	0	9,524						9,238	
Other Non-Key Stati	istics															
120	2720	ID IP RVUs ID OP RVUs	5,2 9,4	269 143	5,400 9,107	3,515 6,275	1,744 3,113	0	5,259 9,388	0.55		0.0%	0	0.55	5,101 9,106	Per Key Total Stat Per Key Total Stat
		Double Click to Insert New Other Non-Key Statistic														
		Total - Other Non-Key Statistic:	14,7	712	14,507	9,790	4,857	0	14,647	1.54			0	1.54	14,207	
Revenue																
		Inpatient Revenue Outpatient Revenue	4,284,0	350 595	4,384,177	2,853,710	1,415,620	0	4,269,330	1,248.34	21.0%			1,385.66	4,596,233	IP per Unit OP per Unit
		Other Patient Revenue		0	0	0	0	0	0	0.00	31.0%	5		0.00	0	OthRev per Unit
		Total Patient Revenue	14,383,6	545	14,143,618	9,578,675	4,751,730	0	14,330,405				0		16,405,156	
Statistics 27200 - EMC Ra	adiology -	Revenue MRI (JobCode)						3								
Acct	De	pt	%	Red Flag C	omments			Jul-19 Budget	Aug-19 Budget	Sep-1 Budge	9 Ht	Oct-19 Budget	Nov-19 Budget	Dec-19 Budget	Jan-20 Budget	Feb-20 Budget
alobal Drivers																
		Total OP/ER/Clinic Visits	-3.0%	Glo	obal Other Dri	ver		19,3	384 19,3	384 19	8,384	19,384	19,384	19,384	19,384	19,384
(ey Department Stat	tistics															
110	2720	0 IP Procedures	(3.0%)					-	276	276	276	276	276	276	276	276
210	2720	Double Click to Insert New Key Statistic	(1.0%)						193 /	493	493	493	493	493	493	493
		Total Key Statistics	-3.0%					1	769 7	769	769	769	769	769	769	769
Other Non-Key Statis	istics															
120	2720	0 IP RVUs	(3.0%)						125	425	425	425	425	425	425	425
220	2720	0 OP RVUs Double Click to Insert New Other Non-Key Statistic	(3.0%)					1	758	758	758	758	758	758	758	758
		Total - Other Non-Key Statistics	-3.0%					1,	183 1,1	183 1	,183	1,183	1,183	1,183	1,183	1,183
levenue																
		Inpatient Revenue	7.7%					382,4	142 382,4	442 382	.442	382,442	382,442	382,442	382,442	382,442
		Outpatient Revenue	17.4%					983,2	246 983,2	246 983	1,246	983,246	983,246	983,246	983,246	983,246
			0.000												-	

For Each Statistic Account:

- 1. Review and adjust this year's Projection in the blue cell, if applicable.
- 2. Adjust next year's budget statistic with a percentage increase/decrease in the % or Amount Adjustment column. This adjustment will be interpreted as a change in today's rate per hospital driver that you selected.
- 3. If permitted, you can change the monthly spread of your statistics in the appropriate columns to the right. If the cells are not blue, then it is not permitted.
- 4. Once you make any adjustments, verify the increase/decrease in volume. If the adjustment is made to a key statistic that drives revenue/variable expense, you should also see a decrease/increase in revenue as well as variable expenses.

Considerations:

- New Programs
- Volume/Cases that will not occur next year
- Volume/Cases occurring next year that did not occur this year



Revenue

For each Revenue account: The projection and proposed budget are computed based upon today's rate per unit of service times the volume predictions.

Any change to volume will have a revenue impact.

If permitted, you can adjust next year's budget revenue with a percent increase/decrease in the % Adjustment Column. This adjustment will be interpreted as a change in today's revenue rate per departmental statistic. Any change here will be a result of a service mix change for this year and NOT a volume change.

Considerations:

- Procedure mix change
- Do not include Price Increase Budget Administration will provide

Other Operating Revenue

- Initial budget is computed based upon year-end projection
- Make changes to the Adjustment column if applicable
- Considerations
 - Anticipated changes for the year
 - Monthly Spread

Statistics a 27200 - EMC Radio	ology - MRI (JobCode)														
Acct	Dept		FY 2018 Actual	FY 2019 Budget	Feb YTD Actual	Mar-Jun Projected	Manager Input	FY 2019 Projected	FY 2019 /Unit	Global Adjust	% Adjust	Amt Adjust	FY 2020 /Unit	FY 2020 Budget	Budget Metho
Other Non-Key Statistics															
120	27200 IP RVUs		5,269	5,400	3,515	1,744	0	5,259	0.55		0.0%	0	0.55	5,101	Per Key Total Sta
220	27200 OP RVUs		9,443	9,107	6,275	3,113	0	9,388	0.99		0.0%	0	0.99	9,106	Per Key Total Sta
	Double Click to Insert New Other Non-Ke	ey Statistic													
	Total - Othe	er Non-Key Statistics	14,712	14,507	9,790	4,857	0	14,647	1.54			0	1.54	14,207	
Revenue															
	Inpatient Revenue		4,284,050	4,384,177	2,853,710	1,415,620	0	4,269,330	1,248.34	11.0%			1,385.66	4,596,233	IP per Unit
	Outpatient Revenue		10,049,595	9,759,441	6,724,965	3,336,110	0	10,061,075	1,048.28	21.0%			1,994.41	11,808,923	OP per Unit
	Other Patient Revenue		U	0	0	0	0	0	0.00	51.0%			0.00	0	Ouncev per onit
	T	otal Patient Revenue	14,383,645	14,143,618	9,578,675	4,751,730	0	14,330,405				0		16,405,156	
	Deductions from Revenue														
50100	27200 Micare - Innatient Discount		2 900 560	2 001 002	1 051 005	069 220	0	2 920 044	20.4%		0.0%		20.4%	2 242 907	% of Patient Res
50150	27200 Meare - Outpatient Discount		9 296 876	9 165 406	6 207 212	3 079 226	0	9 286 449	64.9%		0.0%		64.8%	10 620 928	% of Patient Rev
52000	27200 Other Administrative Adjustment		5,250,010	8 445	0,207,210	5,015,250	0	5,200,445	0.0%		0.0%		0.0%	10,030,330	% of Patient Rev
59999	27200 Allocated To Dept-Deductions		16 946	16 562	11.217	5 564	0	16 781	0.1%		0.0%		0.1%	19,211	% of Patient Rev
	Double Click to Insert New Deduction														
		Total - Deductions	12,213,382	12,072,397	8,170,234	4,053,039	0	12,223,274	1,283.42			0	1,514.72	13,992,955	
	Other Revenue														
58000	27200 Department Income		19,272	18,644	12,412	6,232	0	18,644		0.0%	0.0%	0		18,644	Fixed-Even
	Transaction of the second seco	otal - Other Revenue	19.272	18.644	12 412	6 7 2 7	0	18.644	1.95			0	2.02	18.644	
		and anter the setting of	1.07,0.1.0	10,044	16,74.06	W ₂ to othe	U	10,044	1.20				B. O.C.	10,044	



Expense Worksheet

At the top of the worksheet, there are summaries for Salary and Benefits drawn from the database and payroll worksheet(s). Further down the worksheet, are the non-payroll expense blocks, which may be updated.

All non-payroll expenses have been assigned a default budget methodology.

Calculation Methods (CMs) provide a quick and efficient way to modify your workbooks. Each CM is a budget method that contains a budget calculation & "spreading" methodology.

For example, a method may allow input of projected amounts month by month. Another might require users to enter a total and have it automatically spread back month-by-month using the number of days in the month or some other spread methodology. Another may tie the monthly totals to departmental statistics.

Spread Methods – For planning methods that offer spread methods, you will see the following options:

- Fixed-Even Spread evenly to all months
- Dept Statistic Based upon the spread of your departmental statistics
- Calendar Days Based upon the number of days in the calendar month
- Work Days Based upon the number of work days in the calendar month (excludes weekends and holidays)

For each account:

- Adjust this year's Projection, if applicable.
- Provide comments in the specified locations for a red flagged account or to document any changes made any changes made.
- Determine the appropriate budget methodology if different from the current one. The budget method is identified in Column "T".

Fixed-Even	•
Fixed-Even	
Calendar Days	
Work Days	
Dept Statistic	
History	



Available Budget Methodology might include:

- Fixed
 - Value spread by Calendar days (Evenly), Worked Days, Dept Statistic, or History
 - To use: Change spread from Calendar Days, Evenly, Volume, or History by clicking the down arrow box on that line (green cell). Adjust next year's budget by providing the % and/or amount change from current projection.

	Expense 27200 - ЕМС	e Radiology - M	IRI (JobCode)									
3	Acct	Dept			FY 2019 /Unit	Global Adjust	% Adjust	Amt Adjust	FY 2020 /Unit	FY 2020 Budget	Budget Method	/
7				Total - Benefits	7.04			0	4	35,360		
8 9			Supplies									
0	62100	27200	Supplies - General		1.79	4.0%	0.0%	0	1.86	17,182	Variable	
1	62130	27200	Supplies - Med Surg Nonbillable		0.73	2.5%	0.0%	0	0.75	6,899	Variable	
2	62140	27200	Supplies - Med Surg Billable		14.01	2.5%	0.0%	0	14.36	132,671	Variable	
3	62320	27200	Supplies - Food/Catering Double Click to Insert New Supplies		0.15	4.0%	0.0%	0	0.16	1,490	Fixed-Even	

• Variable

- Rate per unit of service
- To use: Enter the percentage increase/decrease to adjust the cost per unit of service in the "Amt Adj"

5 L	Expense 27200 - EMC	<mark>9</mark> Radiology - M	IRI (JobCode)									
\$	Acct	Dept			FY 2019 /Unit	Global Adjust	% Adjust	Amt Adjust	FY 2020 /Unit	FY 2020 Budget	Budget Method	ľ
7				Total - Benefits	7.04			0	4	35,360		
8 9			Supplies									
С	62100	27200	Supplies - General		1.79	4.0%	0.0%	0	1.86	17,182	Variable	
1	62130	27200	Supplies - Med Surg Nonbillable		0.73	2.5%	0.0%	0	0.75	6,899	Variable	
2	62140	27200	Supplies - Med Surg Billable		14.01	2.5%	0.0%	0	14.36	132,671	Variable	
3	62320	27200	Supplies - Food/Catering		0.15	4.0%	0.0%	0	0.16	1,490	Fixed-Even	
4			Double Click to Insert New Supplies	/					I			



• Monthly Input – Allows input of unique monthly values

Expense 27200 - EMC) Radiology - M	RI (JobCode)													
Acct	Dept		Jul-19 Budget	Aug-19 Budget	Sep-19 Budget	Oct-19 Budget	Nov-19 Budget	Dec-19 Budget	Jan-20 Budget	Feb-20 Budget	Mar-20 Budget	Apr-20 Budget	May-20 Budget	Jun-20 Budget	Tota Budg
		Other Expenses													
63140	27200	Fees - Other	30	30	30	30	30	30	30	30	30	30	30	30	
63140	27200	Preliminary Estimate including Inflation	30	30	30	30	30	30	30	30	30	30	30	30	
63140	27200	Enter Detail Description	0	0	0	0	0	0	0	0	0	0	0	0	
63140	27200	Enter Detail Description	0	0	0	0	0	0	0	0	0	0	0	0	
63140	27200	Enter Detail Description	0	0	0	0	0	0	0	0	0	0	0	0	
63140	27200	Enter Detail Description	0	0	0	0	0	0	0	0	0	0	0	0	
63140	27200	Enter Detail Description	0	0	0	0	0	0	0	0	0	0	0	0	
		Double Click to Insert New Detail Row													
64100	27200	Repairs Input	13,957	13,957	13,957	13,957	13,957	13,957	13,957	13,957	13,957	13,957	13,957	13,957	16
64100	27200	Preliminary Estimate including inflation	13,957	13,957	13,957	13,957	13,957	13,957	13,957	13,957	13,957	13,957	13,957	13,957	16
64100	27200	Enter Detail Description	0	0	0	0	0	0	0	0	0	0	0	0	
64100	27200	Enter Detail Description	0	0	0	0	0	0	0	0	D	0	0	0	
64100	27200	Enter Detail Description	0	0	0	0	0	0	0	0	0	D	0	0	
64100	27200	Enter Detail Description	0	0	0	0	0	0	0	0	0	0	0	0	
64100	27200	Enter Detail Description	0	0	0	0	0	0	0	0	0	0	0	0	
		Double Click to Insert New Detail Row													
64200	27200	Contract Maintenance	10,283	10,283	10,283	10,283	10,283	10,283	10,283	10,283	10,283	10,283	10,283	10,283	12

Detail

- \circ $\;$ Allows zero-base budget by building the budget amounts from the "ground up."
- Can configure to provide a preliminary estimate
- o In the Detail block, enter all related Vendor/Item descriptions, amounts, and related comments
- Each block has 3-line lines of monthly input & 2 lines of annual values spread any combination may be used to arrive at the proposed budget

A	C	D		F	G	н	1	J	K	M	N	0	P	Q	R	T
xpense	е															
7200 - EMC	Radiology - M	PL (JobCode)														
7200 - LIVIC	reaction of the second se	(i (iobeode)														
				FV 2010	FV 2010	F-L VTD	Advention .		EV 2010	FX 2010	Chabal	01	4	FX 2020		
	Deer			PT 2018	Pt 2019	Peb TID	Mar-Jun Decisional	manager	PT 2019	FT 2019	Adiust	70	Amt	PT 2020	FY 2020	Budent Mathead
Acct	Dept			Actual	Budget	Actual	Projected	Input	Projected	/Unit	Adjust	Adjust	Adjust	/Unit	Budget	Budget Method
			Total - Benefits	62,032	72,977	41,645	25,368	0	67,013	7.04			0	4	35,360	
		Supplies														
62100	27200	Supplies - General		14,418	17,545	11,385	5,648	0	17,033	1.79	4.0%	0.0%	0	1.86	17,182	Variable
62130	27200	Supplies - Med Surg Nonbillable		7,187	7,045	4,638	2,301	0	6,939	0.73	2.5%	0.0%	0	0.75	6,899	Variable
62140	27200	Supplies - Med Surg Billable		135,024	135,472	89,195	44,247	0	133,442	14.01	2.5%	0.0%	0	14.36	132,671	Variable
62320	27200	Supplies - Food/Catering		1,232	1,490	954	479	0	1,433	0.15	4.0%	0.0%	0	0.16	1,490	Fixed-Even
		Double Click to Insert New Supplies														
			Total - Supplies	157,862	161,551	106,172	52,675	0	158,847	16.68			0	17	158,242	
		Other Expenses														
63140	27200	Fees - Other		365	274	183	183	0	365	0.04	0.0%			0.04	365	Detail
63140	27200	Preliminary Estimate including Inflation													363	Pixed Even
63140	27200	Enter Detail Description													0	Fixed-Even
63140	27200	Enter Detail Description													0	Fixed-Even
63140	27200	Enter Detail Description													0	
63140	27200	Enter Detail Description													0	
63140	27200	Enter Detail Description													0	
		Double Click to Insert New Detail Row														

To Add more Lines within a Detailed Block:

- Simply Double Click (where instructed)
- You will then be given the choice between Add Detail Input Monthly and Add Detail Input Total. Select the appropriate method for the given item and how many rows you wish to add.



To Change an Existing Account to the Expense Detail Method (only available if your security setting allows):

- 1. On the Expense tab, select the account (row) to you wish to detail
- 2. On the Main Ribbon, Select Additions | Add Row(s) | Change Calc Method
- 3. Select "Detail" and Change Methodology
- 4. OK
- 5. Now notice how the Account now has the Detail lines mentioned above
- 6. Enter the detail

Payroll Worksheets

The type of payroll worksheet(s) that appear in a budget depends on the methodologies used by the organization/department.

The three possibilities are:

- JobCode Payroll budgeted by JobCode allowing Fixed/Variable assignments
- Staffing Develop a daily staffing plan to compute the annual budget
- Employee Payroll budget by Employee subtotaled by JobCode. All positions are considered fixed.

All payroll worksheets are populated using the YTD payroll information. Users are tasked with adjusting the YTD FTEs to needed budgeted staffing.

JOBCODE Worksheet

Budget beings with the "Current Paid FTEs" line.

								PROD Hrs/Unit	1.719	1.369	1.369			
								Target Hrs/Unit	1.369	1.369	1.369			
								FTEs From Target	(1.60)	0.00	0.00			
								PAID Hrs/Unit	1.937	1.589	1.550			
								Prod %	88.7%	86.2%	88.3%			
L-L-C-L-														
obcode														
27200 - EMC Rad	liology - MRI (.	lobCode)												
								ETEr . Projected	Ilring Actual			Dollarr		1
				Current	Start	End	Alloc	FY 2019	YTD	Marilun	FX 1010	Mar-Jun	FW 3030	
Job Code	Dept			Rate	Rate	Rate	Rate	Budget	Actual	Projected	Budget	Projected	Budget	Notes
													o no get	
J00646	27200	Radiologic Technologist			Technical	Select		Variable						
		Total Productive						0.00	5.25	5.21	5.10	96,928	290,282	
		Total Non-Productive	-			Fixed or	1	0.00	0.66	0.65	0.62	15,374	44,507	
		JobCode Total	_			Variable		0.00	5.91	5.87	5.72	112,302	334,789	
		T Double click to hide details				variable								
J00646	27200	Radiologic Technologist			Technical		1.15	Variable	60.0%	1.15	1.15	Work	ed Hours Per Unit	Target Worked Hours Per Unit 1.15
		Current Paid FTEs						5.86	5.91	5.87	5.72			
		Program Addition 2			\$26.4	1				0.00	0.00			
	2	Position Changes			\$0.0	0				0.00	0.00			
	0	Fixed/Volume Spread Variance									0.00			
		Total Paid FTEs						5.86	5.91	5.87	5.72			
		Regular	History	\$26.19	\$26.4	1 \$27.10	87.0%	5.02	5.12	5.08	4.97	93,565	279,125	
		Overtime	150.0%	\$36.52	\$36.8	2 \$37.79	2.2%	0.13	0.13	0.13	0.13	3,363	9,995	
		Education	100.0%	\$26.19	\$26.4	1 \$27.10	0.0%	0.00	0.00	0.00	0.00	0	0	
		Lump Sum Payout						0.00				0	1,161	
		Radiology Technician - Total Product	tive				89.2%	5.15	5.25	5.21	5.10	96,928	290,282	· · · · · · · · · · · · · · · · · · ·
		Paid Time Off using Rolling12	100.0%	\$26.13	\$26.3	4 \$27.04	10.8%	0.70	0.66	0.65	0.62	11,976	34,547	
		Call Pay	P0020	\$0.98	\$0.9	8 \$0.98		\$\$/Prod Hr				3,545	10,401	
		Additional Pay	P0030					Input Monthly				(147)	(441)	
		Double Click to Insert New Pay Type												
		Radiology Technician	_				100.0%	5.86	5.91	5.87	5.72	112,302	334,789	
		Earned Paid Time Off		\$26.13	\$26.3	4 \$27.04	7.3%						24,058	
		Calendar YTD for Retirement calc												
														4



- 1. Select "Fixed or Variable" from the drop-down area. Variable positions will adjust productive FTEs for volume changes
- 2. Position Additions is utilized to change FTEs due to new programs for the remaining year.
- 3. Position Changes is utilized for current year FTE changes unrelated to new programs.

Adjust the new year budget FTEs accordingly beginning in the Monthly FTE columns.

Job Code	Dept		Jul-19 FTEs	Aug-19 FTEs	Sep-19 FTEs	Oct-19 FTEs	Nov-19 FTEs	Dec-19 FTEs	Jan-20 FTEs	Feb-20 FTEs	Mar-20 FTEs	Apr-20 FTEs	May-20 FTEs	Jun-20 FTEs	Total FTEs
J00646	27200	Radiologic Technologist													
		Total Productive	5.01	5.01	5.18	5.01	5.18	5.01	5.01	5.36	5.01	5.18	5.01	5.25	5.10
		Total Non-Productive	0.61	0.61	0.63	0.61	0.63	0.61	0.61	0.65	0.61	0.63	0.61	0.63	0.62
		JobCode Total	5.62	5.62	5.80	5.62	5.80	5.62	5.62	6.00	5.62	5.80	5.62	5.88	5.72
		T Double click to hide details													
J00646	27200	Radiologic Technologist	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Current Paid FTEs	5.62	5.62	5.80	5.62	5.80	5.62	5.62	6.00	5.62	5.80	5.62	5.88	5.72
		Program Additions	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Position Changes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Fixed/Volume Spread Variance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Total Paid FTEs	5.62	5.62	5.80	5.62	5.80	5.62	5.62	6.00	5.62	5.80	5.62	5.88	5.72
		Regular	4.89	4.89	5.05	4.89	5.05	4.89	4.89	5.22	4.89	5.05	4.89	5.11	4.97
		Overtime	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13
		Education	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Lump Sum Payout													
		Radiology Technician - Total Productiv	5.01	5.01	5.18	5.01	5.18	5.01	5.01	5.36	5.01	5.18	5.01	5.25	5.10
		Paid Time Off using Rolling12	0.61	0.61	0.63	0.61	0.63	0.61	0.61	0.65	0.61	0.63	0.61	0.63	0.62
		Call Pay													
		Additional Pay													
		Double Click to Insert New Pay Type													
		Radiology Technician	5.62	5.62	5.80	5.62	5.80	5.62	5.62	6.00	5.62	5.80	5.62	5.88	5.72
		Earned Paid Time Off Calendar YTD for Retirement calc													

Adjust the FTE Allocation Rate amongst pay types (Column J) where allowed. Current %s are based upon Actual YTD payroll. These %s are used to allocate the Total Paid FTES to various types of pay.



Non-FTE Pay Types are budgeted using:

- Rate per Productive Hour (Rate * Productive Hour = Budget)
- Rate per Paid Hour (Rate * Paid Hour = Budget)
- Input Monthly Input the requested monthly dollars accordingly

			1											
								PROD Hrs/Unit	1.719	1.369	1.369			
								Target Hrs/Unit	1.369	1.369	1.369			
								FTEs From Target	(1.60)	0.00	0.00			
								PAID Hrs/Unit	1.937	1.589	1.550			
								Prod %	88.7%	86.2%	88.3%			
abCada														
obcode														
7200 - EMC Rad	liology - MRI (JobCode)												
								FTEs - Projected	Using Actual			Dollars		
				Current	Start	End	Alloc	FY 2019	YTD	Mar-Jun	FY 2020	Mar-Jun	FY 2020	
Job Code	Dept			Rate	Rate	Rate	Rate	Budget	Actual	Projected	Budget	Projected	Budget	Notes
J00646	27200	Radiologic Technologist			Technical			Variable						
		Total Productive	-					0.00	5.25	5.21	5.10	96,928	290,282	-
		Total Non-Productive	-					0.00	0.66	0.65	0.62	15,374	44,507	-
		JobCode Total						0.00	5.91	5.87	5.72	112,302	334,789	-
		Double click to hide details												
J00646	27200	Radiologic Technologist			Technical		1.15	Variable	60.0%	1.15	1.15	Work	ed Hours Per Unit	t Target Worked Hours Per Unit 1.15
		Current Paid FTEs						5.86	5.91	5.87	5.72			
		Program Additions			\$26.41					0.00	0.00			
		Position Changes			\$0.00					0.00	0.00			
		Fixed/Volume Spread Variance									0.00			
		Total Paid FTEs						5.86	5.91	5.87	5.72			
		Regular	History	\$26,19	\$26.41	\$27.10	87.0%	5.02	5.12	5.08	4.97	93,565	279,125	
		Overtime	150.0%	\$36.52	\$36.82	\$37.79	2.2%	0.13	0.13	0.13	0.13	3,363	9,995	
		Education	100.0%	\$26.19	\$26.41	\$27.10	0.0%	0.00	0.00	0.00	0.00	0	0	
		Lump Sum Payout						0.00				0	1,161	
		Radiology Technician - Total Product	ive				89.2%	5.15	5.25	5.21	5.10	96,928	290,282	
		Paid Time Off using Rolling12	100.0%	\$26.13	\$26.34	\$27.04	10.8%	0.70	0.66	0.65	0.62	11,976	34,547	
		Call Pay	P0020	\$0.98	\$0.98	\$0.98		\$\$/Prod Hr				3,545	10,401	
		Additional Pay	P0030				L	Input Monthly				(147)	(441))
		Double Click to Insert New Pay Type					-							-
		Radiology Technician					100.0%	5.86	5.91	5.87	5.72	112,302	334,789	-
		Earned Paid Time Off		\$26.13	\$26.34	\$27.04	7.3%						24,058	1
		Calendar YTD for Retirement calc												1

Agency is budgeting above the JobCode blocks. To budget, enter the rate and the requested monthly FTEs accordingly.

								PROD Hrs/Unit	1.719	1.369	1.369		
								Target Hrs/Unit	1.369	1.369	1.369		
								FTEs From Target	(1.60)	0.00	0.00		
								PAID Hrs/Unit	1.937	1.589	1.550		
		-		-				Prod %	88.7%	86.2%	88.3%		
lobCode		Summa	ary.										
27200 - EMC Radi	iology - MRI ((JobCode)											
								FTEs - Projected	Dollars				
				Current	Star	End	Alloc	FY 2019	YTD	Mar-Jun	FY 2020	Mar-Jun	FY 2020
Job Code	Dept			Rate	Rate	Rate	Rate	Budget	Actual	Projected	Budget	Projected	Budget
JStat	27200	Dept Primary Statistic							6,366	3,158	9,238		
		Departmental Total						7.39	8.88	7.20	6.85	138,014	(577,864
		Total Program Additions					2			0.00	1.00		0
		Total Position Changes								0.00	0.00		0
		Total Productive FTEs						6.50	7.88	6.20	6.05		(630,211
		Total Non-Productive FTEs						0.89	1.00	1.00	0.80		52,347
JTargetAdj	27200	Variable Productive Adjustment to Target								(1.64)	(18.46)	(29,897)	(1,051,038
100000	27222												
100000	27200	Contract Labor	24.30	24.30	24.30			0.00	0.19	0.19	0.00	3,246	0
109999	27200	Contract cabor - Category 2	24.30	24.30	24.30			0.00	0.19	0.19	0.00	3,240	0
Jinitiative	27200	New initiatives									0.00		0

Review the Summary Information including the departments comparison to target if applicable.



Budget Analysis

Please refer to the Syntellis extensive library of Budget Analysis reports designed to aid in analyzing your budget for reasonableness:





Appendix: Budget Process Checklist

The following tasks should be completed by the appropriate budget due dates. For assistance, call or email your budget contact.

- 1. Launch Axiom Budgeting
- Review and Complete your Budget
 Open your assigned budget(s) and complete/review worksheets in the following order:
- InstructionsFollow the steps in the Instruction Sheet
- Operating Plan
 Document your department operating plan
- Summary
 Review summarized budget and target information
- Stat_Rev Worksheet
 - Complete budget by verifying/editing all blue cells
 - Review Current Year Projection
 - Review and adjust spreads
 - Review Next Year Budget Values -- Total and Monthly Spreads
 - Explain any variances by adding a comment on each line that you see a red flag
- Expense Worksheet
 - Complete budget by verifying/editing all blue cells
 - Current Year Projection
 - Review and adjust spreads
 - Review Next Year Budget Values -- Total and Monthly Spreads
 - Explain any variances by adding a comment on each line that you see a red flag
- Payroll Worksheet (JobCode, Staffing, or Employees)
 - Complete budget by verifying/editing all blue cells
 - Current Year Projection
 - Update Program Additions/Program Changes as appropriate
 - Next Year Budget values
 - Explain any changes by adding a comment on each line adjusted



- Verify merit increase are being calculated
- Review targets at top of tab for reasonableness
- New Initiatives
 - Identify the new initiatives that will impact our department
 - Input incremental impact which has not already been included in your budget worksheet
 - Add Supporting Files -- Upload any notes to document budget calculations
- Summary
 - Review summarized budget information
 - Review target information adjustments get made on appropriate budget worksheet
 - Review per unit indicators, average hourly wage, FTEs and rates per unit
- Finish
 - Once final, you can publish your budget if necessary
 - o Main Ribbon
 - Publish select Print or Email
 - Use Axiom options to save and exit the workbook